



ITR CONCESSION COMPANY LLC
3200 Cassopolis Street
Elkhart, IN 46514

INVITATION FOR BIDS

Date: 12-12-2025
PUSH 2.1 Design

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Overview

ITR Concession Company LLC (“ITRCC”) requests bids from responsible consultants for the services detailed in the project overview. A brief description is set forth below, with detailed requirements in subsequent sections.

ITRCC is a privately owned company that finances, operates, and maintains the Indiana Toll Road. The work for this project includes all steps, items, and materials necessary to complete the Scope of Work in accordance with current INDOT standards and specifications, the Special Provisions, and this invitation to bid (IFB). The consultant shall provide all Maintenance of Traffic in accordance with MUTCD, INDOT, and ITRCC standards. ITRCC requests bids from responsible consultants, if applicable, for the work required. ITRCC reserves the right to modify, change, add, or delete any sections of scope during the solicitation period and up to the issuance of a contract. These changes shall be captured through addendums issued to all participating prime consultants.

Any consultant participating in the bid process must be aware of and meet all applicable requirements set forth in the “Indiana Toll Road Concession and Lease Agreement” (CLA). The CLA can be found on the Indiana Finance Authority (IFA) website at <https://secure.in.gov/ifa/2328.htm>. The consultant selected to deliver this Project will have demonstrated an ability to deliver this Project safely, competently, and with a strong focus on the ITRCC’s main drivers for the Project.

Project Overview:

This project involves the development of designs, specifications, and estimates for the rehabilitation of thirteen (13) bridge structures identified within the first 10-mile segment of the corridor. Structure details and respective scopes can be found in the Scope of Services section of this IFB.

As an alternative addition, this project also includes design for ancillary items, including:

- PCCP patching in the Westpoint plaza limits
- Slope correction/stabilization of lane 16 at the Westpoint plaza
- Concrete median wall replacement between the milepost 0-10 limits
- Drainage repairs
 - ITRCC to provide drain inspection reports by 3/1/26
- Signage replacements, where needed
 - Panel signs
 - “Traffic signals” at Westpoint plaza
- Improvements to the intersection of Calumet Ave and the EB Exit 5 ramp
 - Requires INDOT review
 - ITRCC to provide traffic study and Wrong Way Driver data

The Consultant will also be tasked with performing a feasibility study on the following:

- Lighting study (Engineering) for possible light additions from milepost 10-20
 - ITRCC to provide Lighting Requirements to awarded consultant
- Bridge structure mounted brackets for future tolling methods (Str. 2-5 only)
 - Awarded consultant will work with IT/Toll team on requirements



- Placement of speed limit signs with radar and dynamic messaging around the Westpoint toll plaza for speeding vehicles
- Ideal location for additional ITS camera coverage around milepost 6.45 where ITRCC currently has limited to no visibility
 - All camera designs shall follow secure configuration specifications as established through ITRCC's IT department and Technical Service Manager

Schedule and Contract Completion Date

Bidders are required to provide the Company with a proposed project schedule that captures major deliverable milestone dates for the Project, which include but are not limited to (i) Planned mobilization date (ii) planned approach to project delivery (mainline first, then toll plazas, delivery by county, delivery by maintenance district, etc.) (iii) expected substantial completion based on scope of work. When bidding, please indicate if these milestones can be met. If they cannot be met due to volume of work and/or limited resources, provide an alternative schedule for the Company to review. Based on the volume of the project, it is strongly recommended that consultants consider partnership to meet detailed schedule if resources are limited.

- | | |
|--|-------------------------------------|
| 1. Earliest Date to Begin Work | <u>02/13/2026</u> |
| 2. Substantial Completion of Project | <u>11/20/2026</u> |
| 3. Final Acceptance of Project | <u>12/31/2026</u> |
| 4. Schedule Restrictions (No Closures/No Work) | <u>Holiday Restrictions/Fridays</u> |

INSTRUCTIONS

Submit Bids To

Project Title: **PUSH 2.1 Design**

Attn:

ITR Concession Company LLC

Aaron Admas

Civil Infrastructure Area Engineer

Email: aadams@indianatollroad.org

CC:

ITR Concession Company LLC

Tanya Zent

Procurement Assistant Manager

Email: tzent@indianatollroad.org

ITR Concession Company LLC

Infrastructure Department

Email:

InfrastructureDept@indianatollroad.org

Due Date & Time for Submission:

Date: **01/30/2026**

Time: **3:00 PM EST**

Security

Performance and Payment \$ See sample contract.

Vendor Conference/Site Visit

Vendor Conference/Site Visit: **Required**

Mandatory Attendance: **Required**

The consultant is required to visit various project site locations to thoroughly understand the site conditions prior to placing a bid. Bids must clearly state that the consultant thoroughly understands the site conditions.

Please email: aadams@indianatollroad.org

CC: tzent@indianatollroad.org



Consultants are required to perform a site visit to thoroughly understand the scope of the project. Anything found after the bid, which could have been anticipated by a site visit, will not be allowed to be an additional charge. It is the consultant's responsibility to verify all field conditions prior to bidding. Work items not specifically included in this IFB but required to complete the IFB required scope of services, shall be considered incidental to this contract and separate payment for these items will not be made.

Project Specific Questions:

If apparent errors, discrepancies, or unclear statements are found in the documents, contact the following representative utilizing the IFB consultant question and answer log found in the appendices.

Questions Attention to:

Attn: Aaron Adams
ITR Concession Company LLC
Email: aadams@indianatollroad.org

CC: Tanya Zent
ITR Concession Company LLC
Procurement Assistant Manager
Email: tzent@indianatollroad.org

ITR Concession Company LLC
Infrastructure Department
Email:
InfrastructureDept@indianatollroad.org

All questions will be documented and responded to utilizing the IFB consultant question and answer log and/or through an addendum to the IFB.

Criteria For Evaluation and Award

ITRCC will evaluate how well each bid meets the requirements in terms of "responsiveness" to the IFB specifications. ITRCC also reserves the right to reject any and all bids.

Basis of award will be established on the approach to safety, best price (including XBE inclusivity percentage), project delivery schedule best product, best service, and overall impact to the ITR traveling public.

Method Of Bidding

Reference to "Governing Regulations" in this document henceforth will refer to: All services provided by the consultant, including but not necessarily limited to construction work performed by the consultant and all subconsultants shall be in compliance with all applicable Federal Highway Administration (FHWA), INDOT Manuals and Specifications, INDOT, and ITRCC special and unique provisions, Local Ordinances, and the CLA. In correlation with the governing standards, specific



sections of INDOT standards have been called out in this document as a courtesy to efficient bidding and understanding.

The consultant shall complete a bid utilizing the provided document attached and/or referenced within this IFB. Bids/Proposals shall be completed recognizing the following governing regulations:

1. IFB Instructions to Bidders and description of pay items listed in the Schedule of Pay Items
2. Question and Answer Log
3. Unique Special Provisions
4. Recurring Special Provisions INDOT
5. ITRCC Standards
 - a. MOT ITRCC standards
6. INDOT Standards and Specifications
7. SNBI standards
8. Maintenance of Traffic
 - a. IMUTCD
 - b. INDOT

Bid Format and Content

All bids must be prepared in a comprehensive manner as to content, but there is no need for expensive binders, color displays, or other promotional materials that are not germane to the bid. Unless altered within the "Scope of Work," the Consultant is to complete all the required documents and bid requirements detailed in the following list:

1. Bid documents included in the IFB package.
 - a. Subcontracting Utilization Plan
 - b. Schedule of Pay Items Form
2. Bid Documents to be Provided by the Consultant.
 - a. Experience of company on projects with similar magnitude and complexity, including experience with transportation systems and related issues and familiarity with the operations of the Indiana Toll Road.
 - i. GENERAL MANAGEMENT & APPROACH
 1. Team Organization
 - a. Key Personnel
 - i. Relevant resumes for scoped work
 - ii. Relevant INDOT Prequalification
 - b. Chain of command for Consultant
 - i. Only the prime consultant personnel should communicate pertinent project information to The Company.
 2. Safety Plan
 3. Innovative Approach Strategies



b. CRITICAL PATH METHOD (CPM) PROJECT SCHEDULE CONSTRUCTION

- i. Earliest Date to Begin Work
- ii. Substantial Completion of Project
- iii. Final Acceptance of Project
- iv. The consultant must submit a request – and receive approval - for any and all lane closures and/or restrictions.

3. Submit bids electronically.

SPECIFIC TERMS AND CONDITIONS

INDOT Pre-Qualifications

Under most circumstances, it is required that the consultant be an Indiana Department of Transportation (INDOT) pre-qualified Consultant who has engaged the services of an INDOT pre-qualified Consultant to perform all the required scope of work. If the Consultant, Sub-Consultant(s), Consultant, and/or Sub-Consultant(s) submitted are not pre-qualified, the ITRCC may reject the proposal unless the work being considered does not require pre-qualification.

Pre-qualification required for this Project: ☒ Yes ☐ No

Reservation

ITRCC reserves the right, at its sole discretion, to reject any and all bid proposals.

ITRCC reserves the right, at its sole discretion, to cancel, withdraw, postpone, modify, revise, or extend a bid proposal in whole or in part at any time prior to the execution by ITRCC of the CONSULTANT Contract without incurring any obligations or liabilities.

ITRCC reserves the right, at its sole discretion, to ask written questions of the consultant, to seek written clarifications, and to conduct discussions on their proposals. Such requests will be for purposes of clarification only. The consultant agrees to respond to ITRCC's requests with the appropriate personnel to answer questions necessary to provide clarification of any areas where the intent or meaning of the submittal is in doubt.

Safety

The number one focus of this project shall be safety. Project must be 100% safe for all parties involved, including but not limited to:

- Customers
- Consultant's Workers
- ITR Concession Company LLC Staff
- Third Party Vendors
- Inspectors
- ISP and First Responders



- INDOT/State Officials

Indiana Department of Transportation (INDOT) work zone statistics indicate that back-ups are dangerous. Maintenance of Traffic (MOT) will be a top priority to the ITR Concession Company LLC (ITRCC). The goal of all MOT plans must be preventing back-ups while maintaining a safe work zone.

The consultant must develop and submit a Safety Plan that outlines their commitment to safety and demonstrates the measures to be incorporated in all activities to achieve a safe work environment. The consultant must perform both scheduled and spot audits of the Safety Plan. Safety audit findings and corrective actions must be logged and submitted to ITRCC with monthly claims for progress payments. A failure to provide satisfactory evidence of the application of an accepted Safety Plan and the associated audits may delay processing of payment claims.

All consultants, prior to NTP (notice to proceed), must contact EHS to schedule ITRCC's Consultant Safety Training. Onboarding for all consultants is a requirement prior to beginning work on the project.

Compliance With Applicable Law

The Company warrants that it shall comply with all Federal, State, and local laws, statutes, ordinances, rules, and regulations.

Contractual Requirements

The Consultant will be contractually required to meet all applicable requirements of the CLA, including but not limited to the Buy Indiana requirement of 90%. The CONSULTANT shall endeavor to exceed the minimum requirements during the duration of the project. **The CONSULTANT shall provide ITRCC with a Payment and Performance Bond covering 100% of the contracted amount.**

Subcontracting/Joint Ventures

☒ Allowed ☐ Not Allowed

ITRCC intends to contract with one entity per contract, and that one entity shall be contractually responsible for performance. Assignments for subcontracting are allowable, but information or assignees and subconsultants will be required prior to finalization of a contract. For any joint venture to be acceptable, one vendor must take full contractual responsibility for the obligation.

Work Limits

Consultant shall perform work within the Indiana Toll Road right-of-way limits. In cases of working near the intersection of State or local roads, work may require restrictions or closures on local or state roadways. Consultant is responsible for coordinating with all local government agencies, railroads, utilities, etc. needed to perform the work – including obtaining permits, access, permission etc.



With exception of maintenance of traffic control at local roadways, consultant shall keep vehicles, materials, and staging to within property maintained by ITRCC or else obtain authorization from the property owner.

If the ROW boundary is in question, it is the responsibility of the consultant to research existing ROW information from all available sources, including but not limited to INDOT records, County records, and Local Municipality records, to the extent necessary to provide an accurate basis for the establishment of the existing right-of-way.

Permits and Other Related Documents

Unless stated otherwise in the contract documents, consultant shall obtain, at no cost to ITRCC, all permits, right-of-access, easements, etc. to perform the work. (i.e. utilities, railroad, local, state, and/or federal) Copies of all of these documents shall be provided to ITRCC within sixty (60) days of receipt. Consultant shall notify ITRCC immediately if permit applications are denied and provide all correspondence with railroads, utilities, local, state, and/or federal agencies. Consultants are responsible for calling in all utility locates in accordance with ITRCC policies, which will be provided in the appendices of the Draft Contract.

Utility Coordination Responsibilities

The consultant shall identify all utilities within the project limits. All utilities within the project limits shall be marked prior to construction. These utilities shall be shown in the plans and contacted during the design process. All correspondence to and from the utilities shall copy the owner representative.

The consultant shall be cognizant of the project's impact on utility facilities. The consultant shall coordinate all existing utilities with construction activities on this project. The consultant shall ensure that potential delays in coordination and relocation of the affected utilities are minimized.

The consultant, at its sole cost and expense, shall obtain, on a timely basis, all of the authorizations, permits, and licenses necessary to perform and complete the Project as required by applicable law and regulations, and the CLA. The consultant shall assume all risks, costs, and expenses arising from the performance of the Project, including with respect to affected services and utilities, including public and/or private services and utilities which are affected by the Project and all costs and expenses derived from their identification, diversion, or relocation, the obtaining of authorizations, permits and preparation of reports; provided that to the extent necessary, ITRCC shall provide reasonable assistance in obtaining any necessary permits and/or authorizations that the consultant is unable to obtain.

A list of all permits already acquired by the ITRCC will be provided to the consultant throughout the preconstruction services phase.



Sales Tax

The consultant shall be responsible for paying all sales tax on all goods and services liable for sales tax. The consultant shall include the sales tax in the unit prices of the various pay items. No separate pay item will be provided.

Insurance

Consultant shall submit a bid to include the insurance coverage shown in the sample contract.

Payment

Application for Payment

- a. Consultant shall submit to ITRCC a monthly invoice for the work performed within the pay period. The invoice should be received by ITRCC no later than the 15th of each month to ensure timely processing. A waiver of lien and a "Sworn Statement of Consultant and Subconsultant to Owner" shall accompany all invoices.
- b. Invoices must contain the following:
 - a. Project Title
 - b. Consultant name and address
 - c. Invoice number
 - d. Invoice beginning and ending date
 - e. Date of submission
 - f. Safety reporting requirements
- c. Invoice must be itemized as follows:
 - a. Structure inspection completion percentage
 - b. Design/planning deliverable completion percentage
- d. All line items must be identical to the schedule of pay items.
- e. Upon request, the consultant must support the quantities with data substantiating their correctness.
- f. ITRCC processes invoices once a month. Failure to submit an invoice in a timely fashion will delay payment.
- g. Consultant shall review the "Scope of Work" for payment requirements, methodology, retainage, and final payments specific to this project.
- h. Consultant shall provide ITRCC with a drawdown schedule for all planned invoice amounts throughout the duration of the project.

Payment Of Tolls

Unless specified within the project's specific scope of work, the Consultant and all Sub-Consultants will not be reimbursed by ITRCC for any tolls accrued during the project on the Indiana Toll Road.

Work Product



Each consultant agrees that the company (ITRCC) shall own and be entitled to use all ideas and work product in its proposals and all work product that is not required to be returned to the consultant under this IFB (e.g., written and electronic correspondence, exhibits, photographs, reports, printed material, tapes, disks, designs, concepts, ideas, technology, techniques, methods, processes, drawings, reports, plans, specifications, and other graphic and visual aids generated by or on behalf of consultant) received by the company prior to the cancellation of the procurement and/or contained in its proposals.

All plans, drawings, specifications, and other documents prepared by the consultant, its associated professionals or other consultants constitute documents prepared for hire and shall become the property of the Company upon submittal of the proposal, including the transfer of all rights, title, copyrights, trademarks, licenses, intellectual property rights and all other tangible and intangible property interests. In the event such documents, or any portion thereof, are not deemed to be made on a “work for hire” basis, consultant, its associated professionals, and other consultants, irrevocably assign all right, title and interest, including copyright and intellectual property rights, in said documents to the company. Consultant agrees to execute such additional documents as may hereafter be reasonably requested by the company to further evidence such ownership by and/or assignment to the company and agrees to include provisions in all contracts with its associated professionals and other consultants that are consistent with and implement the requirements of this paragraph. As a clarification to the ownership and assignment rights set forth above, the company acknowledges that the plans, specifications, and other documents prepared by the consultant for this project may contain innumerable design details and typical specifications (“standard details/specifications”) which, collectively, form part of the design for the project but which, separately, are not project specific, are primarily related to function as compared to design form, are repetitive in nature and were not specifically developed for or identifiable with the project. The company acknowledges and agrees that the standard details/specifications shall remain the property of the consultant or its design professionals (subject to an irrevocable, royalty free, perpetual license for use in favor of the company) and may be used by consultant or its design professionals on other projects, in other contexts or for other clients, so long as they are not collectively used in a manner which replicates the overall design concepts of the project.

The company will have the right to inform the preferred consultant regarding the contents of the other proposals after notification of the preferred consultant and that the contract may incorporate the above-described work product, ideas, or concepts based thereon.

MS4 Requirement

The consultant shall ensure that all construction activities shall be in accordance with IDEM, INDOT and ITRCC Municipal Separate Storm Sewer Systems (MS4) requirements for inspections, Best Management Practices (BMP) for construction and post construction BMP's. In addition, all refuse materials shall be contained in proper covered receptacles when not in use and in the overnight hours. No materials can be left on ITRCC property without written permission from ITRCC's Environmental, Health, and Safety (EHS) Manager or designee, Director of Operations, Director of Infrastructure, or Chief Operating Officer (COO).



Sample Contract

A sample contract has been included with the IFB. The provisions of the contract shall become a part of these special provisions and shall govern the work performed in accordance with this invitation for bids.



Scope of Services:

PROJECT OVERVIEW:

In alignment with ITRCC's bridge asset maintenance program, thirteen structures within the first 10-mile segment of the corridor have been identified as requiring some form of rehabilitating intervention. Following site inspections to verify the scopes as listed, the Consultant will develop a complete plan set for the rehabilitation of the identified structures, including technical specifications, and provide ITRCC with an engineer's estimate for the rehabilitation to bring the structures to a good state of repair. Should the scope differ from the listed plans below following field inspections, the consultant will work with ITRCC on developing and delivering applicable plans.

The Consultant will also provide pricing for the either performing a feasibility study or completing design for ancillary items identified in the project overview section of this IFB. The PSE proposals for the structure work should be submitted as a lump sum bid. The ancillary items shall be separated into their own respective lump sum bids for ITRCC to determine what will be included in the final plan set.

SCOPE OF SERVICES

1. The consultant shall complete a site inspection for all 13 structures to verify the scope
2. The identified scope for each structure is as follows:
 - a. (912)90-45-03-03 WN
 - i. Substructure Patching
 - b. (912)90-45-03-04 ML
 - i. Superstructure Painting
 - ii. Select Bearing Replacement
 - iii. Substructure Patching
 - c. I90-45-002-2 EBL & WBL
 - i. Deck Replacement
 - ii. Superstructure Replacement
 - iii. Substructure Replacement
 - d. I90-45-002-3 EBL & WBL
 - i. Bearing and Beam End Repairs
 - e. I90-45-002-5
 - i. Deck Replacement
 - ii. Superstructure Painting
 - iii. Select Bearing Replacement
 - iv. Substructure patching
 - v. Panel Sign Removal
 1. Sign to be relocated to shoulder with breakaway sign structure foundations
 - f. I90-45-004-6 EBL & WBL
 - i. Deck Patching/Overlay



1. LMC Overlay
 - g. I90-45-006-1 EBL & WBL
 - i. Deck Patching/Overlay
 1. Link Slab Conversion
 2. Bridge Rail upgrade to meet current design standard
 - ii. Superstructure Painting
 - iii. Substructure Patching
 - h. I90-45-006-3 EBL & WBL
 - i. Deck Patching/Overlay
 1. Link Slab Conversion
 - ii. Substructure Patching
 - iii. Slope Wall Repair
 1. ITRCC will perform a temporary repair of the slope wall during the spring of 2026 to reduce fill material washing out onto Kennedy Ave and the IHBRR tracks below the structure.
 2. The Consultant is tasked with designing a permanent solution for the repair
 - iv. Stay in place clear forms under the deck over the west side of the structure to aid with future inspections over the IHBRR tracks
3. Ancillary Items
- a. PCCP patching in the Westpoint plaza limits
 - b. Slope correction/stabilization of lane 16 at the Westpoint plaza
 - c. Concrete median wall replacement between the milepost 0-10 limits
 - d. MM0-10 Drainage repairs
 - i. Area has approximately 1,100 total points (includes bridge scuppers)
 1. 330 pipes or culverts
 - ii. Not every point will require intervention
 - iii. ITRCC to provide drain inspection reports by 3/1/26
 - e. Signage replacements, where needed
 - i. Panel signs
 - ii. "Traffic signals" at Westpoint plaza
 - f. Improvements to the intersection of Calumet Ave and the MM4.7 EB ramp
 - i. Requires INDOT review
 - ii. ITRCC to provide traffic study and Wrong Way Driver data
4. The Consultant will also be tasked with performing a feasibility study on the following:
- a. Lighting study (Engineering) for possible light additions from milepost 10-20
 - i. ITRCC to provide Lighting Requirements to awarded consultant

- b. Bridge structure mounted brackets for future tolling methods (Str. 2-5 only)
 - i. Awarded consultant will work with IT/Toll team on requirements
 - c. Placement of speed limit signs with radar and dynamic messaging around the Westpoint toll plaza for speeding vehicles
 - d. Ideal location for additional ITS camera coverage around milepost 6.45 where ITRCC currently has limited to no visibility
 - i. All camera designs shall follow secure configuration specifications as established through ITRCC's IT department and Technical Service Manager
- 5. The Consultant shall develop a design plan set for the identified items
- 6. The Consultant shall confirm and procure permits as necessary to ensure delivery of the project
- 7. The Consultant will coordinate with INDOT, IHBRR, Cline Ave Group, and any other entity impacted by the rehab project on behalf of ITRCC.
 - a. Should the repairs/MOT impact the Chicago Skyway, ITRCC will facilitate that correspondence.
- 8. The consultant shall perform the following in connection with this contract:
 - a. All work shall be completed in accordance with INDOT specifications and Indiana Toll Road Standards.
 - b. All Maintenance of Traffic plans (MOT) must be in accordance with the current edition of the Indiana MUTCD, INDOT Standards, and the ITRCC Sample MOT plan. The cost to provide the MOT on any adjacent, non-ITR roads shall be included in the price. Lane closures that are set must have working operations within them. Plan on daily set up/take down of any traffic control that requires the closure of mainline lanes. Plan accordingly
 - c. Any lane closure must be requested in writing and will only be allowed in accordance with the ITRCC's Lane Closure Policy.
- 9. The consultant shall take all necessary precautions to ensure that no damage is caused to any existing ITRCC-maintained property during their operations.
- 10. In the event that any ITRCC-maintained property is damaged due to the Consultant's activities, such damage shall be repaired immediately at the Consultant's expense and to the satisfaction of the ITRCC Representative.
- 11. The ITRCC reserves the right to modify, change, add, or delete any areas during the solicitation period and up to the issuance of a contract.
- 12. Work includes all steps, items, equipment, and materials necessary to complete the work.
- 13. All work shall be completed in accordance with applicable industry codes and standards.
- 14. Once on-site work begins, the consultant shall submit a proposed detailed schedule of work within the major milestones outlined below and agree to biweekly status meetings in person, by phone, or in other virtual meeting environments set by ITRCC.
- 15. The Consultant agrees to progress meeting set by ITRCC once work begins
- 16. The Consultant shall provide 100% completed design plans by 12/31/26



The consultant is responsible for calling all utility locates and any necessary permit fees



Schedule of Values:

ITRCC Item	Item Description	Quantity	UoM	Total Cost
<u>1</u>	<u>Design Deliverable for Bridge Rehab</u>	1	LS	
<u>2</u>	<u>Design Deliverable for Ancillary Items</u>	1	LS	
2.1	PCCP Patching Table at WestPoint Plaza	1	LS	
2.2	Slope/Grade Correction at Westpoint Lane 16	1	LS	
2.3	Concrete Median Wall Upgrade	1	LS	
2.4	Signage Design	1	LS	
2.5	MM4.7 EB WWD Improvements	1	LS	
2.6	Drainage Repairs	1	LS	
<u>3</u>	<u>Feasibility Study Deliverable</u>	1	LS	
3.1	Lighting Study	1	LS	
3.2	Bridge Structure Mounting for Future Tolling Methods	1	LS	
3.3	Plaza Speed Enforcement	1	LS	
3.4	ITS Camera Expansion	1	LS	
-	Total Value:	1	LS	
	*Item 2 total cost should be the sum of all "2.X" items *Item 3 total cost should be the sum of all "3.X" items			

APPENDIX A – Sample Contract

